
CALPINE OPERATING SERVICES COMPANY, INC.



To Whom It May Concern:

In my position as General Manager of Calpine Operating Services Company's (COSCI) South Bay Projects group, I have responsibility for the operation and maintenance of six aero derivative combustion turbines (two LM2500's and four LM6000's), distributed through three power plant locations. In the past few years, I have also been integrally involved in the development and execution of Calpine's California Peaker program, which resulted in the installation of eleven additional LM6000's in northern California.

TransCanada Turbines (TCT) has been and continues to be an essential business partner in support of these projects. Their team of industry professionals, from the Sales and Marketing, Technical Support, Customer Service and Field Service personnel, to the technicians at their Calgary repair facility, has consistently provided competitively priced, flexible repair and maintenance solutions. TCT has shown a willingness to work with us to find a plant specific solution to match the project financial goals, rather than pushing the hot product of the day. We have also leveraged TCT's technical support to make critical decisions regarding initial spare parts procurement and preventative maintenance planning. Finally, TCT has not rested on past successes; they have earned our business time and time again through a competitive bid process.

As a result of our collaboration with TCT, COSCI has been successful at reducing the life cycle operations and maintenance costs of the aero derivative units in the South Bay.

I would highly recommend the TransCanada team to anyone responsible for the operation and maintenance of the LM2500 and LM6000.

Respectfully,

A handwritten signature in black ink, appearing to read 'Bob McCaffrey', written over a light blue grid background.

Bob McCaffrey,
General Manager, South Bay Projects
Calpine Operating Services Company, Inc.